

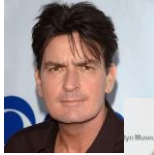
## Workshop 24: Learning Lab: Designing and Communicating Plans for Gen X and Gen Y

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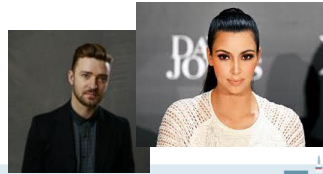
## Gen X & Gen Y—Who are they?



Generation X—born between the mid 1960s and the early 1980s



Generation Y—born between the mid 1980s and 2000

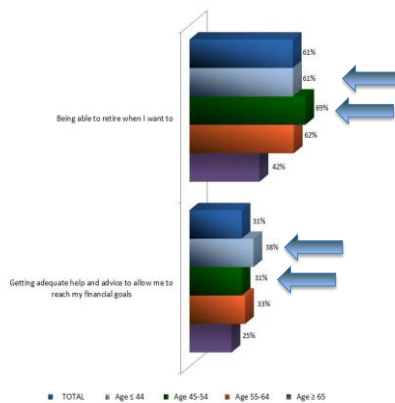


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Retirement Concerns – By Age



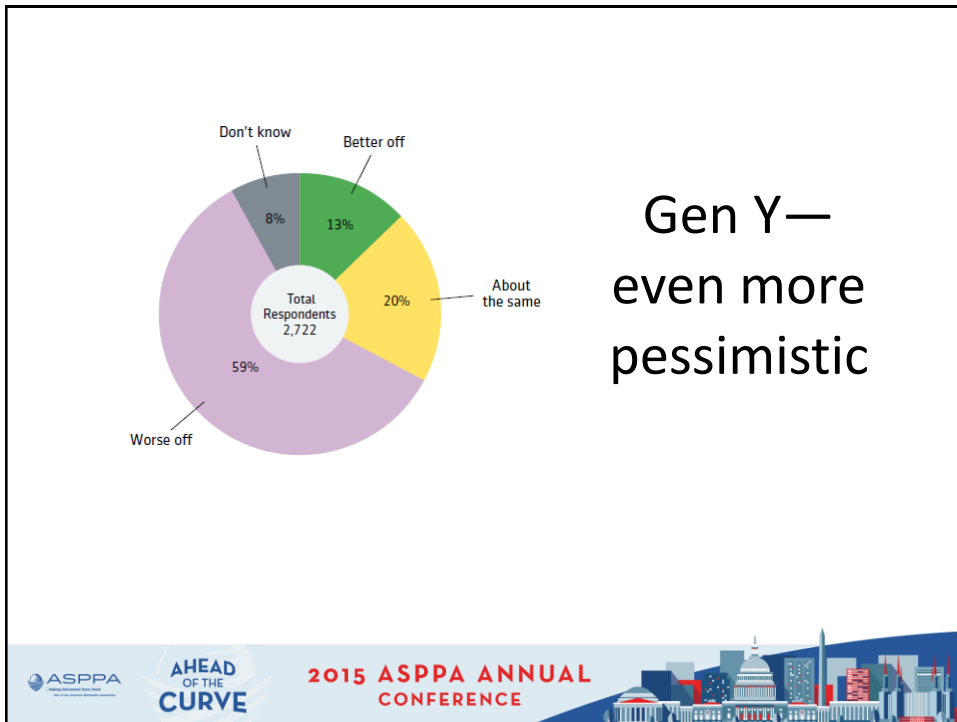
Gen X—more  
pessimistic than  
Boomers



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## Case Study

**What have you seen in your practice?**

**Is this just the same categorizations that are made as each generation ages?**

*The younger generations  
have no work ethic!*





*Are you paying me to  
be here or to get the  
job done?*

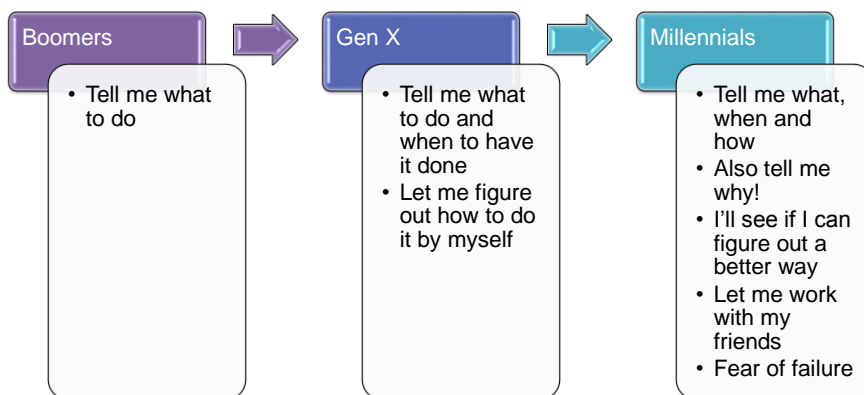





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## How Each Generation Works



# Clashpoints

LOYALTY



TIME

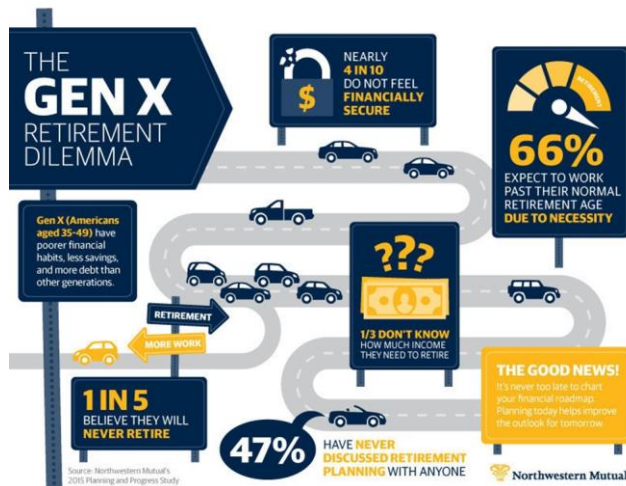


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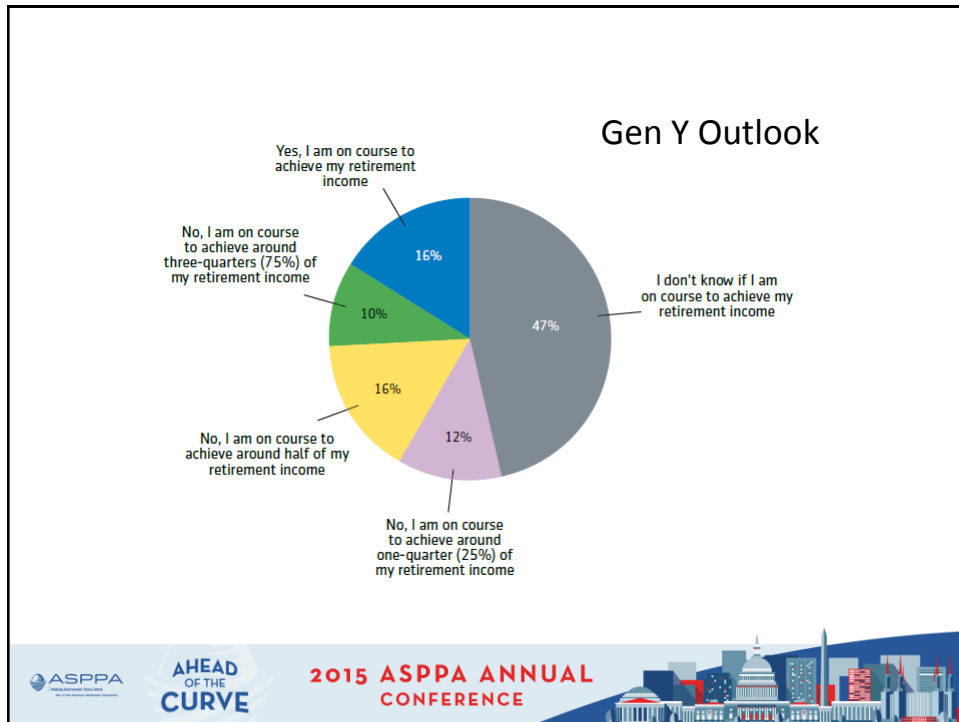
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## Case Study

**Do outcomes really matter?**

**What does financial independence mean to gen X and gen Y? How do we focus on FI rather than retirement?**

**How does re-enrollment help gen Y?**

**What tools and plan design options work? What about Roth?**





IF YOU'RE LUCKY ENOUGH TO DO WELL, IT'S YOUR RESPONSIBILITY TO SEND THE ELEVATOR BACK DOWN.  
Kevin Spacey

Culture Eats Strategy For... Lunch

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## Opportunities in Plan Demographics



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## Opportunities in Plan Demographics



- ✓ Change in beneficiary designation
- ✓ Watch for opt-out or deferral change



- ✓ Check investment selection
- ✓ Focus on financial independence  
NOT retirement
- ✓ Provide meaningful web/app tools
- ✓ ROTH!!



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## Participant Driven Plan Design



**"I care about MY outcome."**

**"What is all this going to cost the firm?"**

**"I am busy with ACA costs and compliance. If there is nothing new on 401(k), it can wait."**



**"The CFO and I disagree. We DO care about outcomes!"**

**"I have so much on my plate. Do you know of anyone who could make my life easier?"**



**"The match is the match. We will make it work."**




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## Qualified and Non-Qualified Plans

<p>53K/59K (DC) limit on HCE contributions</p> <p>DB limit on lump sums</p>	<p>No limit on timing or amount of contributions</p>
<p>Difficult to target key employees</p> <p>Incr \$\$ HCE = Incr \$\$ NHCE</p>	<p>Can target any one or any group of employees</p>
<p>"No such thing as a qualified plan"</p>	<p>Set specific distribution date and distribution type</p>
	<p>Limited reporting and disclosure and NO TESTING</p>

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## Non-Qualified Plan Limitations




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## **Case Study**

**How well do non-qualified plans really work for Gen X and Gen Y employees? Discuss retention strategies and savings goals.**

**What about other non-retirement savings programs such as student loan repayment, payroll deduction IRAs and HSAs?**



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